nordic investment managers forum

OCTOBER 2019
ZURICH MUNICH LUXEMBOURG



The Storebrand way of sustainable investments

Bård Bringedal, CIO – Chief Investment Officer Equities,

Storebrand Asset Management AS



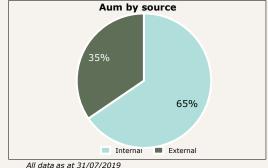


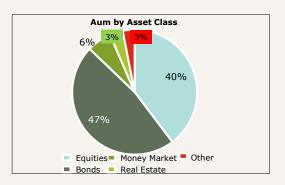
The Storebrand way of sustainable investments

NIMF 2019 Zurich – Munich - Luxembourg Bård Bringedal (CIO), October 2019

Storebrand Asset Management

- Part of the Storebrand Group
 - Nordic market leader in sustainable investment
 - Founded in 1767 and listed since 1993, €3.0bn market capitalisation
- Storebrand Asset Management launched in 1981
 - €77bn AuM
 - 300 institutional and 90,000 private clients
- 170 employees including 48 investment professionals with average 16 years investing experience*
- Ranked 1st by Prospera** for responsible investments (Nor) and 1st for sustainable investments (Swe)

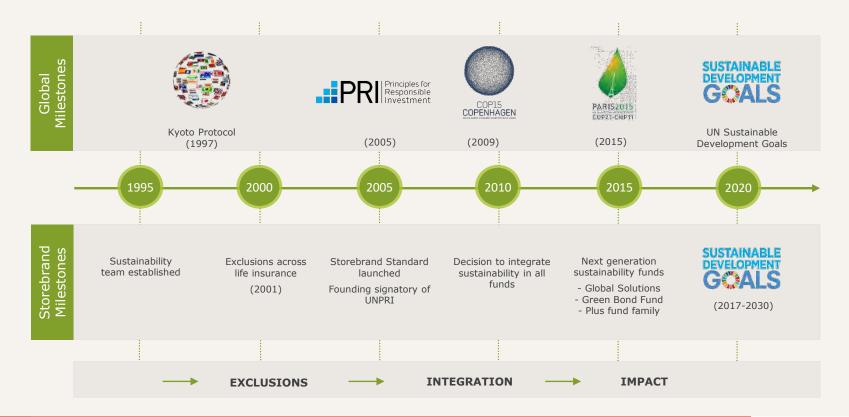


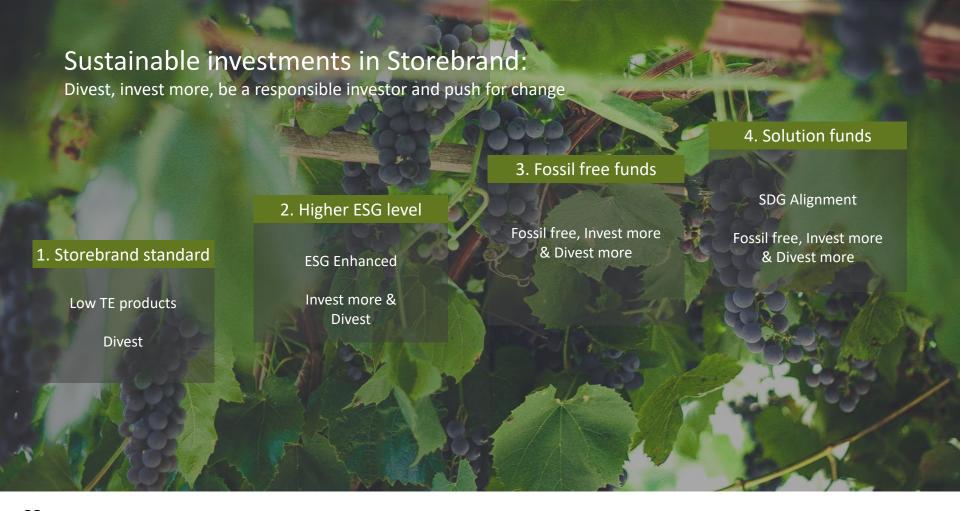


^{*}Doesn't include SKAGEN or SPP

^{**}External Asset Management Survey 2018

History of sustainability at Storebrand

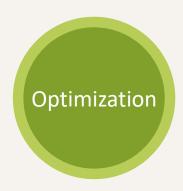




Managing index-tracking products – a choice of two options



VS



- Identical weights in portfolio and index
- Pros: simple, and low relative risk (tracking error)*
- <u>Cons</u>: this approach requires modification of the index if certain companies are to be excluded from the investment universe
- * If there are limitations to the investment universe, the deviation of the modified index from the original index might be substantial

- Company weight in the portfolio and the index deviates, but the aggregate portfolios seeks to replicate the index characteristics as closely as possible
- <u>Pros</u>: allows for index-performance replication, even with limitations to the investment universe
- Cons: increased complexity



Storebrand is an expert in providing sustainable index-replicated returns through optimisation

Achieving sustainable index-like returns

Sustainability **Tracking Error**

Goal: Replicate index-return, given constraints on investable universe

Performance in-line with benchmark for over 14 years

	YTD	1-Year	3-Years	5-Years	10-Years	Since Inception
Global Index Product	20.51%	7.10%	12.37%	12.93%	12.41%	8.88%
MSCI World Index	20.43%	7.00%	12.32%	12.93%	12.43%	8.80%
Relative Return	0.08%	0.10%	0.05%	0.00%	-0.02%	0.07%



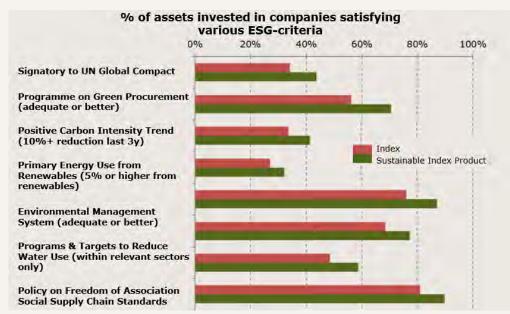
Storebrand is an expert in providing sustainable index-replicated returns through optimisation

Raising the bar for Sustainability

Sustainability **Tracking Error**

Goal: Replicate index-return, given constraints on investable universe and required level of sustainability

What are the effects of increased sustainability level?



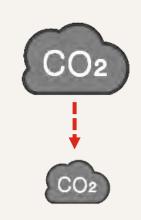
Managing climate aware investments: our approach



1. Engagement and Active ownership



2. ESG-analysis



3. CO2 intensity



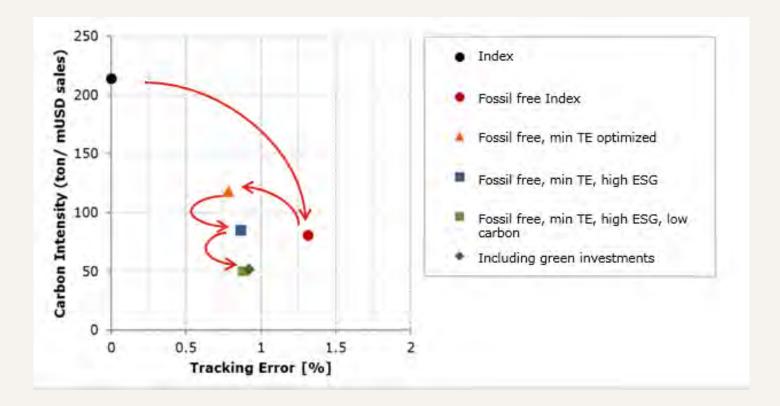
4. Divest (from fossil fuels and climate-negative stocks)



5. Low-carbon solutions

Our strategy: combine all five

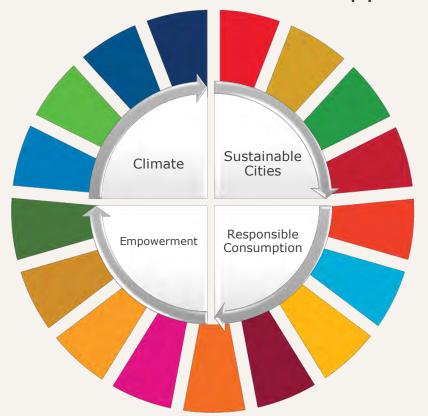
5 steps to a climate-aware, index-tracking product



Portfolio construction results

Morningstar Metric	STB Global ESG Strategy	MSCI World Index ¹	MSCI Low Carbon Target Index ¹	MSCI Low Carbon Leaders Index ¹
Low Carbon Designation	Yes	No	No	No
Carbon intensity	67	173	74	97
Carbon risk score	5.7	9.0	7.6	8.3
Fossil fuel exposure	0.8	11.6	8.4	8.8
Carbon solutions involvement	7.5	4.6	4.2	4.5
Portfolio ESG score	58.0	55.7	55.8	55.5
Expected Tracking Error ²	0.8%	0.0%	0.3%	0.5%

Investing in the Sustainable Developments Goals Themes and investment opportunities



Climate

Companies that offer solutions to climate change issues through their products and services.

Sustainable Cities

Companies that are central to building sustainable cities.

Responsible Consumption

Companies that offer solutions to a more responsible consumption and a circular economy.

Empowerment

Companies that empower by inclusion, as a step to greater diversity and equality.

The Sustainable Development Goals Key principles for sub-themes





Sub-themes must be complimentary – success of one does not mean failure of another. E.g. wind and solar do not compete, and both rely on smarter grids, and better battery capacity

SUPPORTED BY REGULATION

Sub-themes must be supported by regulation. E.g. China Five Year Plan for Renewable Energy Development and/or EU Renewable Energy directive

NECESSARY

Sub-themes must be anchored in the Sustainable Development Goals. E.g. 7 and 13 includes Paris commitments and targets such as "increase substantially the share of renewable energy in the global energy mix"

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Except otherwise stated, the source of all information is STOREBRAND AS as at August 2019.

Historical returns are no guarantee for future returns. Future returns will depend, inter alia, on market developments, the fund manager's skills, the fund's risk profile and subscription and management fees. The return may become negative as a result of negative price developments.

SKAGEN AS is part of Storebrand Group. Storebrand Asset Management AS owns SKAGEN AS 100%.

Statements reflect the portfolio managers' viewpoint at a given time, and this viewpoint may be changed without notice.

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ESG in Credit: Perception vs Reality of Engagement in High Yield Portfolios

Maciej Woznica, Chief Portfolio Manager, Head of Credit, Sparinvest

ESG in Credit: Perception vs Reality of Engagement in High Yield Portfolios

NIMF

October 2019

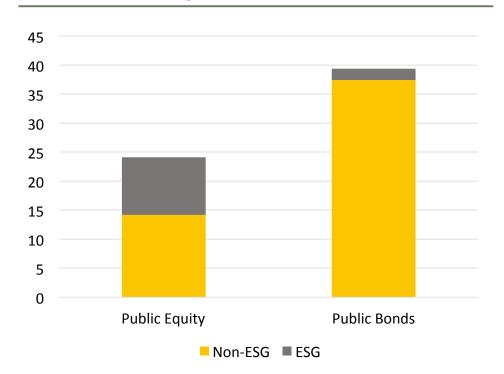


ESG & Credit

2003: Governance mechanisms have been linked to higher bond ratings and lower bond yields. ¹

2011: Firms with social responsibility concerns pay more for bank loans by 7-18 basis points than firms that are responsible. ²

ESG Integration in US (2016)



Sources:

Graph: High Meadows Institute: ESG Integration Across Asset Classes

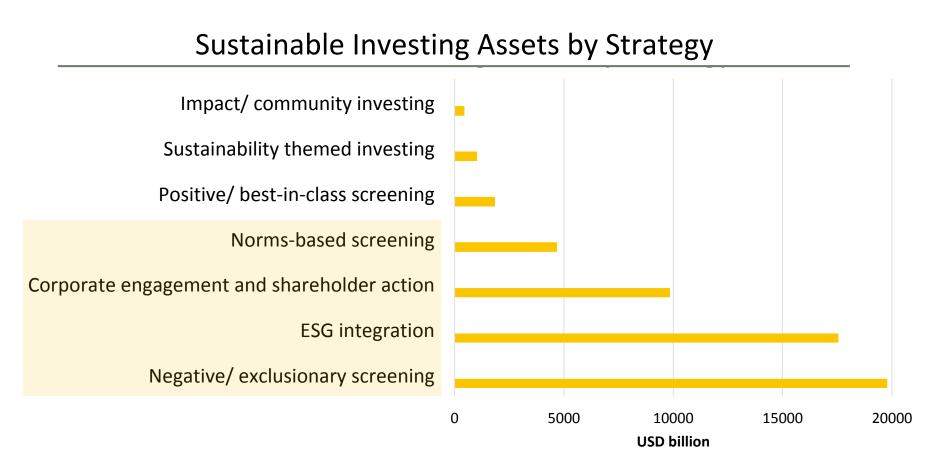
^{1 &}quot;The impact of corporate social responsibility on the cost of bank loans". Journal of Banking and Finance, 35(7), 2011, Goss, A. & Roberts, G.S..

^{2 &}quot;Effect of corporate governance on bond ratings and yields: The role of Institutional investors and outside directors", The Journal of Business, 2003, Bhojraj & Sengupta



ESG & Engagement in Perspective

What we do in High Yield is highlighted



Why Engage in High Yield?

Why WE engage?

- Make higher returns
- Make an active difference
- Justify our investments

Why issuers engage with US?

- We are an investor
- Realistic goals
- Cost of capital

"Multiple studies have found that positive ESG momentum is better indicator of future investment gains than absolute ESG performance", Michael Cappucci

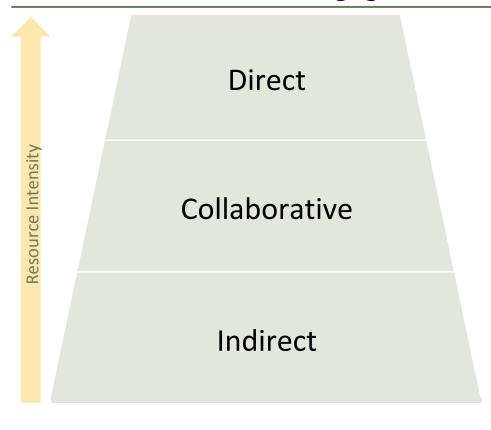


What Is Engagement?

Engagement Approaches

Impact through dialogue

Strategy to get Public Commitment



Sparinvest own initiative, direct contact, single issuer or thematic

On behalf of larger group of like-minded investors,
Sparinvest can be lead or co-lead

Through membership organisations, lending our voice with like-minded investors, no contact to issuers

Source: Sparinvest 5

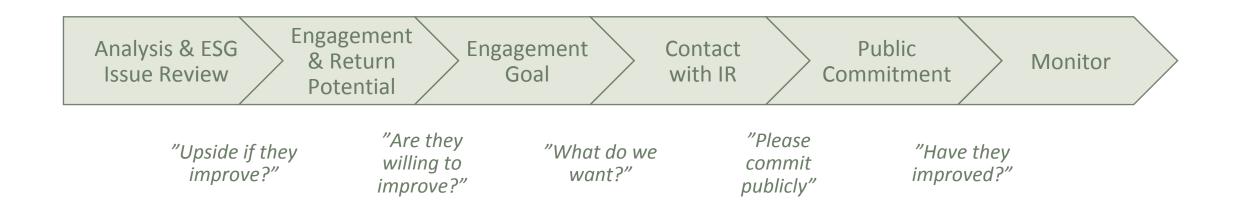
How Many Engagements?

"Over the last 3 years we have engaged with over 300 companies"

"We engage directly with a handful of companies per year"

Year	Count of Engagements				
	Direct	Collab.	Indirect		
2019	4+41*	2	63		
2018	6+61*	2	99		
2017	5	1	105		
2016	2	0	115		

Engagement Process



Source: Sparinvest, Aug 2019

Does it Perform?

GIPS track record since June 2016 has outperformed our traditional "brown" benchmark by 1.1% pa!



Source: Sparinvest, Performance as of 20190830, Gross of fees Benchmark: The BofA Merrill Lynch Global High Yield (EUR Hedged), Metrics as of 20190830 Fund return: Sparinvest SICAV Value Bonds – Global Ethical High Yield EUR I: 20171215

Thank You For Your Time

More Information?

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Source: Sparinvest 9

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Equities Low Volatility –
Low Volatility and High Quality in Combination
Claus Grøn Therp, Senior Portfolio Managers Equities,
Jyske Capital A/S Jyske Bank



Equities Low Volatility – Low Volatility and High Quality in Combination



"Winning by not losing"



Agenda

1. Why is Low volatility an attractive investment strategy?

- · Risk is not rewarded
- Better risk adjusted long term return
- Lower drawdown

2. Use of ESG data in portfolio selection

- · Historical use of ESG data
- Future use of ESG data
- Benefit for our investment selection

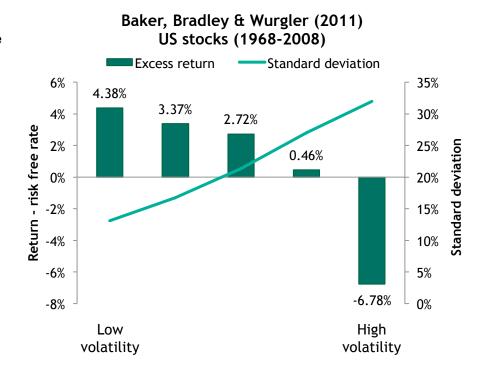
3. The fund: Equities Low Volatility

- Structure
- Allocation sector
- Performance
- Drawdown protection



1: Better risk-adjusted return

- Risk and return do not walk hand in hand
 - Proven in several academic studies over different time periods and in different markets (US, Europe, Japan and EM)
- Stocks with low risk/volatility realize higher returns than can be explained by classical theories like CAPM
- There exists a low-risk/low-volatility anomaly
- The anomaly can not be explained by other factors
 - Value, momentum, size etc.
- Investors overpay for high risk stocks

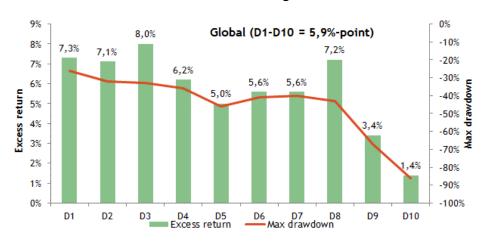


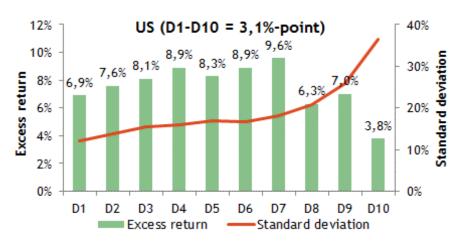
Note: Calculated as geometrical return based on historical volatility over the past 60 months and for equal-weighted volatility quintiles with monthly rebalancing. Based on data from the Centre for Research on Security Prices (CRSP) for the period January 1968 to December 2008.

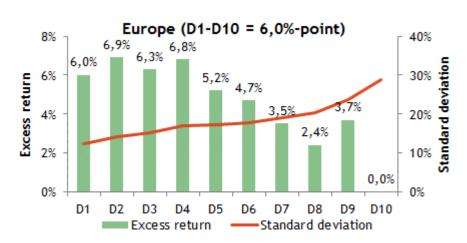
Source: Malcolm Baker, Brendan Bradley and Jeffrey Wurgler (2011), "Benchmarks as Limits to Arbitrage: Understanding the Low Volatility Anomaly", Financial Analysts Journal, Vol. 67, No. 1, January/February

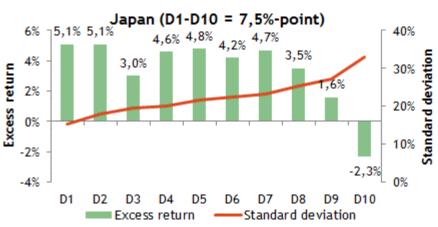


1: The volatility effect







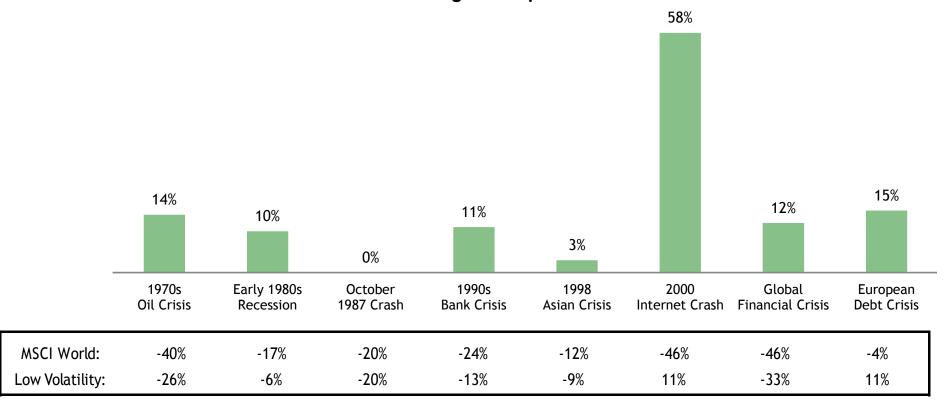


Note: Volatility effect 1986-2006, global equity portfolio, volatility data for three years return, split into decile, monthly rebalanced.



1: Better Protection in Down Markets

Excess return for the 20% least volatile global equities

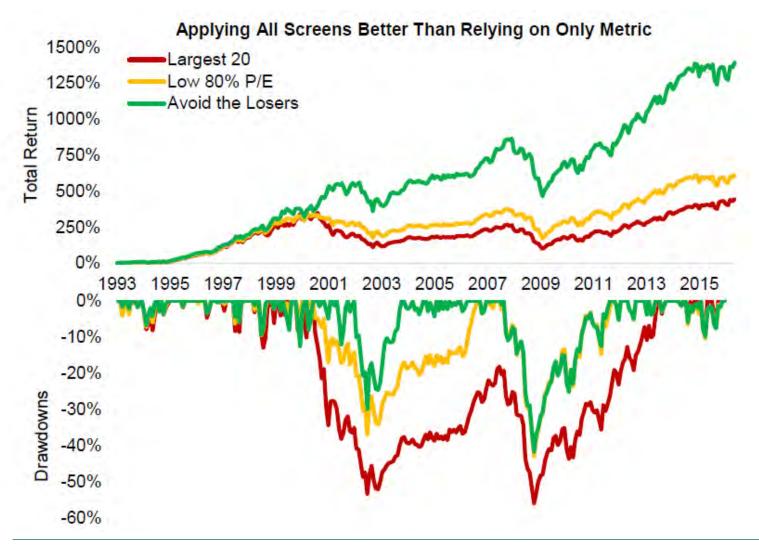


Note: Returns are for a marketcap weighted MSCI World index, USD hedged, and for the lowest quintile based on two years of historical volatility. Numbers may not sum do to rounding. Crisis periods are March 1973-September 1974, April 1981-July 1982, September 1987-November 1987, January 1990-September 1990, July 1998-September 1998, April 2000-September 2002, July 2008-February 2009 and May 2010-September 2011.

Source: : MSCI, AllianceBernstein and Jyske Capital



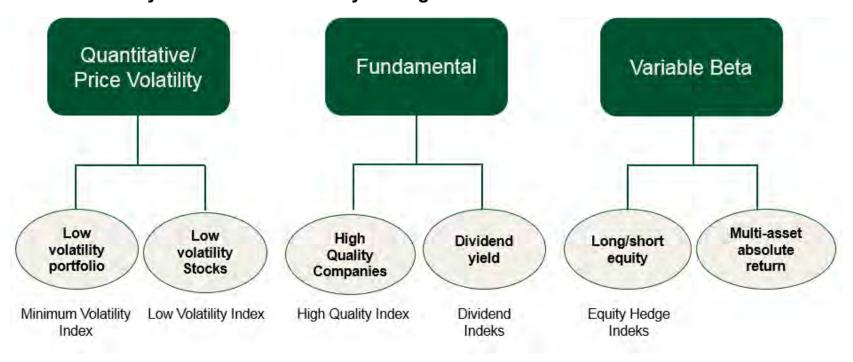
1: Avoid the losers and note the lower drawdowns





1: Summary of why investors may consider Low Vol.

- Risk and return do not walk hand in hand
- Remember to avoid the most risky assets
- Low risk anomaly can not be explained by other factors size, value or momentum
- There is better protection of wealth in low risk investment strategies
- A large part of the higher longer term return comes from less negative return in bearish markets.
- There are many different Low Volatility strategies





2: Use of ESG data in portfolio selection

Before

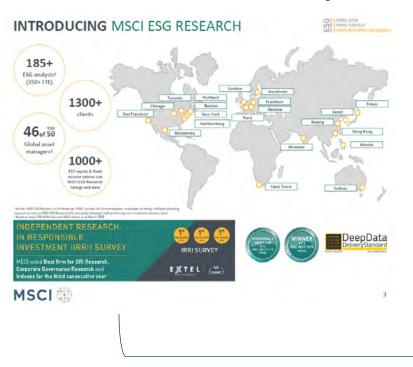
- Only used data from Sustainalitics
- More a search of what to exclude, than a detailed analysis
- The ESG data did not provide much details in the degree of wrongdoing
- Our knowledge of excluded stocks was limited
- No information about the portfolio overview.

Now

- Significant increase in our resources towards embedded ESG in to our portfolio management
- Combination of MSCI ESG and Sustainalitics
- Much higher level of details in data
- MSCI manages to provide data, which can be used in our stocks selection
- MSCI provides summary reports on portfolio level.



2: The additional provider – scaling up



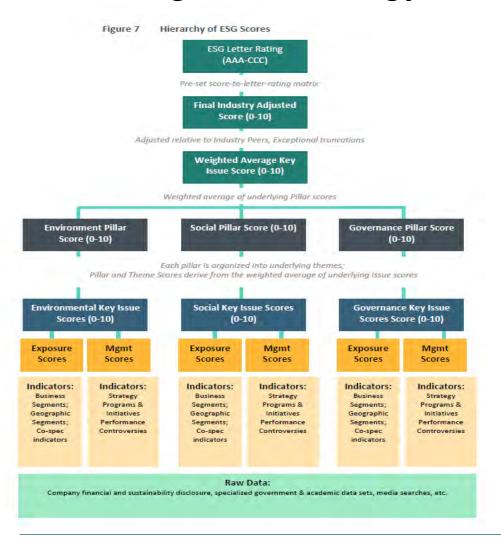
INTEGRATING ESG ACROSS YOUR ENTIRE INVESTMENT PROCESS

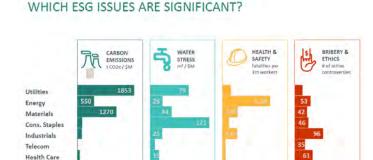


- Very strong provider of data
- MSCI is the leading provider
- MSCI has a structure of their research, which makes it easier to embed into stock selection



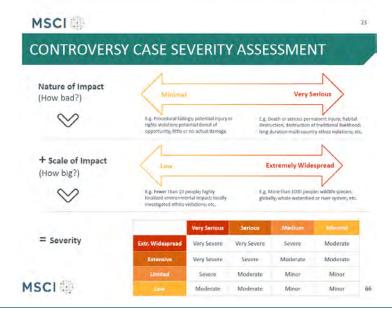
2: Rating methodology and risk by sector





Cons. Disc.

Info Tech Financials

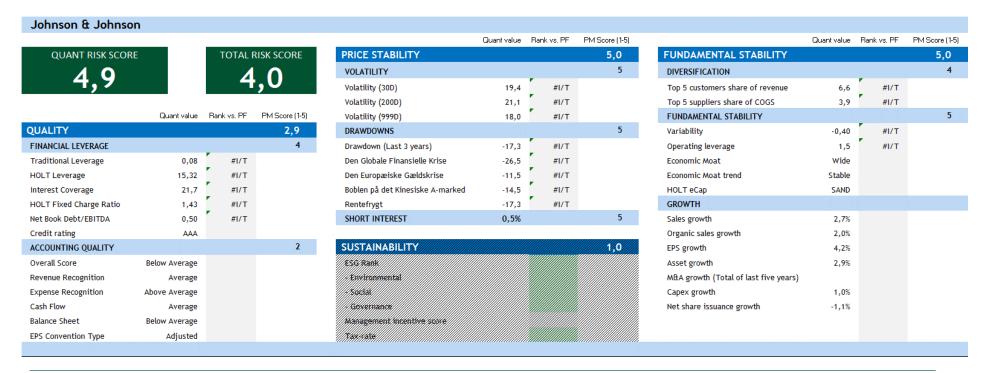




2: Current ESG profile and our risk model

	Equities Low Volatility	MSCI AC W	MSCI Min. Vol.	MSCI EM
ESG	5,9	5,6	5,8	3,7
Е	5,8	54	5,4	4,6
S	4,4	4,7	4,7	4,7
G	5,5	5,2	5,5	4,1
Leaders	22%	25%	26%	12%
Laggards	7%	9%	10%	13%

- The fund clearly has less exposure to "laggards"
- · Note our aim of "winning by not losing"
- ESG score which is a little higher than the Global market, MSCI Min. Vol. and especially MSCI EM
- It is not must to have most exposure toward "leaders"



Source: Jyske Invest 30.06.2019 Side 11/16

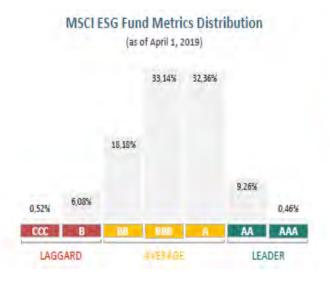


2: The MSCI ESG Portfolio report



ESG Quality Average 8% above benchmark ESG Ratings Distribution Leaders 03% under benchmark Laggards 03% under benchmark Upward momentum 01% under benchmark Downward momentum 04% under benchmark

PORFOLIO ESG RATING SUMMARY



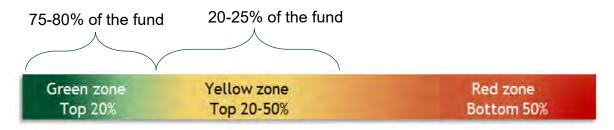




Laggards 08% less than benchmark Leaders 01% greater than benchmark



3: The Fund, Equities Low Volatility

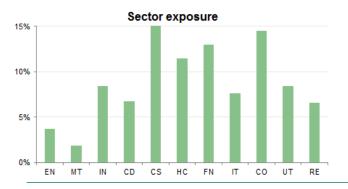


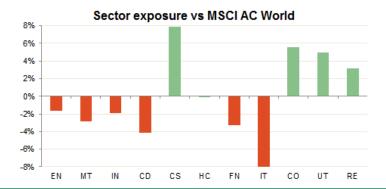
We use a combination of qualitative (80%) and quantitative (20%) analysis

Quality (50%)	Value (35%)	Momentum (15%)
CFROI Level	Cash-flow model	Target price
CFROI Trend	Analysts	EPS
CFROI Volatility	Multiples	Analyst rating



- The most attractive 80-120 global equities, no benchmark
- Risk control: Four weights 0,6%, 1,1%, 1,6% and 2,1%.
- Use MOAT analysis from Morningstar





Source: Jyske Capital by 31.08.2019 Side 13/16



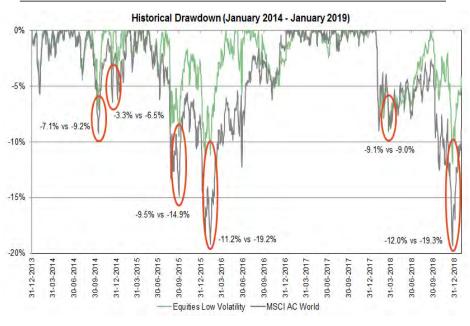
3: Performance - "winning by not losing"

Returns for Equities Low Volatility YTD 1 year Since inception 3 years 5 years Equities Low Volatility 16,08% 13,61% 35,12% 48,80% 62,16% MSCI AC World 16,23% 5,74% 39,08% 34,85% 46,56% -0,14% 7,86% -3,96% 13,95% 15,60% Difference

Morningstar rating	* * * * *
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Key ratios (since inception)					
	Equities Low Volatility	MSCI AC World			
Annualized return	8,89%	6,48%			
Standard deviation	9,16%	11,36%			
Sharpe ratio	0,97	0,57			
Tracking error	4,53%				
Information ratio	0,70				
Beta	0,75				



Note: Returns are based on the fund "Jyske Invest Equities Low Volatility", before costs, period 9. December 2013 to August 31, 2019.



Facts – Products within Equitites Low Volatility

Facts	Jyske Invest Equities Low Volatility CL	Jyske SICAV Equities Low Volatility, USD IC	Jyske SICAV Equities Low Volatility, EUR RC		
ISIN	DK0060512358	LU1529111657	LU1529111574		
Investor type	Retail and institutional	Institutional	Retail		
Launch date	06.12.2013	01.02.2017	01.02.2017		
Fund AUM	USD 31,620,000	EUR 68,926,000	EUR 68,926,000		
Approvals	DK, NL, SE, GB, DE, GI, NO, LU, ES, FR, AU	DE, SE, NO, LU	DE, SE, NO, LU		
Morningstar Rating	****	Not rated yet	Not rated yet		
Fund type Equity funds Equity fund		Equity fund	Equity fund		
Management Fee 1.400 %		0.625 %	1.250 %		
Strategy AUM (30.06.2019)			EUR 505,464,000		

Source: Jyske Invest 30.06.2019 Side 15/16



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DNB Fund Renewable Energy – A global long only environmentally sustainable renewable energy equity fund

Jon Sigurdsen, Lead Portfolio manager, DNB Asset Management S.A.



DNB Fund Renewable Energy

A global long only environmentally sustainable renewable energy equity fund

NIMF 2019

Portfolio managers Jon Sigurdsen Christian Rom

DNB Asset Management AS (Norway) / DNB Asset Management S.A. (Luxembourg)











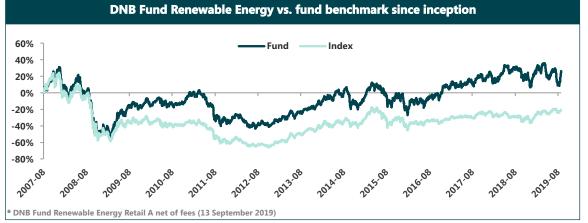






DNB Renewable Energy's performance since inception More than 10 years track record in global environmental investments

DNB Fund Renewable Energy vs. fund benchmark since inception DNB Fund Renewable Energy 60% 40% 20%



200 2	200	20, 20	20.	20, 20,	20.	20.	20.	20.	20.		
* DNB Fund Ren	ewable Energy R	tetail A net of fees	(13 September 201	19)							
Performance (net of fees)	Fund	Benchmark	Relative	Key Figur	es*		F	und	ВМ	
YTD		16.49 %	24.22 %	-7.73 %	Annualised return (%)			9	.79	6.65	
1 month		12.73 %	4.38 %	8.35 %	Volatility (%)			19	.61	12.50	
1 year		-0.29 %	13.71 %	-14.00 %	Alpha in %		Alpha in %		.20		
3 year*		9.79 %	6.65 %	3.13 %	Beta		Beta 1.2		26		
5 year*		3.89 %	3.16 %	0.74 %	Correlation		Correlation 0.85		Correlation 0.85		
10 year*		3.72 %	1.73 %	1.99 %	% Information ratio 0.28		.28				
Since inceptio	n*	1.88 %	-1.85 %	3.73 %	% Tracking error in % 12.60		2.60				

- Long only UCITS equity fund investing in companies enabling a better environment
- Experienced, dedicated and research driven team
- Strong performance record
- **Concentrated portfolio**

Fund facts

Benchmark*:

Sector with strong growth outlook, improving value creation and attractive valuation

Inception:	16.08.2007		
Base currency:	EUR		
Retail fee structure:	Management fee 1.5% p.a. + 20%		
Institutional fee structure:	Management fee 0.75% p.a. + 20%		
Bloomberg:	DNBREGY LX		
ISIN:	LU0302296149		

Index

Past performance is no quarantee of future returns. Future returns will among other factors depend on the market development, the manager's skill, the portfolio / fund's risk exposure and the costs involved associated with subscription, management and redemption. Returns can sometimes be negative as a result of negative returns.

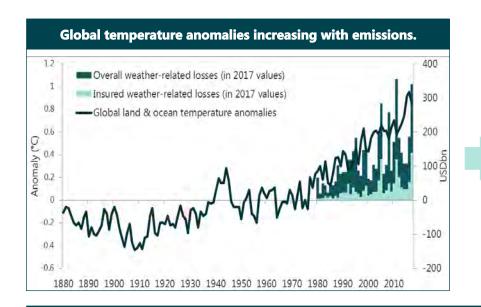
WilderHill New Energy Global Innovation Source: DNB Asset Management AS (as at 13 September 2013)

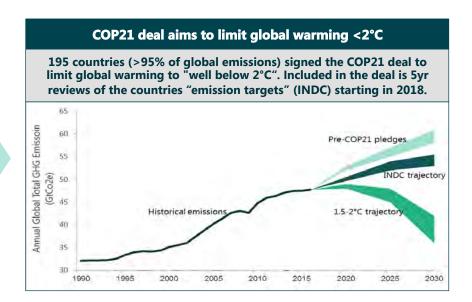


^{*} Annualised data * Annualised 3 year monthly data

The investment case for climate & environment

The need for environmentally sustainable solutions is unprecedented





Climate change already materialising in increasing economic loss through weather-related losses, productivity loss and prevention measures:

- "UN highlights that that there could be a \$2tn loss* in productivity in the global economy by 2030 due to the effects of a hotter world."
- "IEA research shows that annual investments need to double to roughly 2% of global GDP/yr up to 2030 to get to the 2°C trajectory."
- IPCC report: "Investment in mitigating energy sector emissions would hit an annual average of around \$900bn/ year from 2015 to 2050."

* UNDP Climate Change and labour: Impacts of heat in the workforce

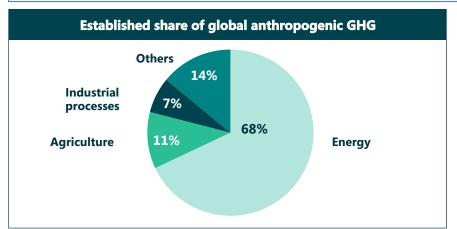


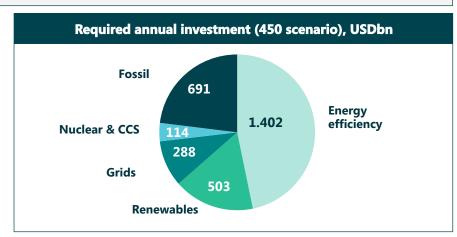
Source: NOAA, Munich RE

Global emissions

The energy sector is accountable for ~67% of global GHG emissions

The investment universe is defined as companies that can capitalize from enabling a better environment for the world. These will mostly be related to Renewable Energy and Resource Efficiency as ~67% of Green House Gas (GHG) emissions relate to energy, and emissions is seen as the major but not only environmental challenge.









standard





intensity



emissions

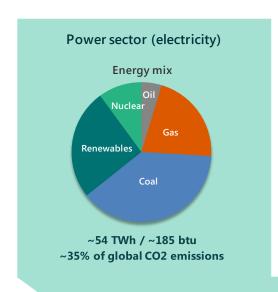


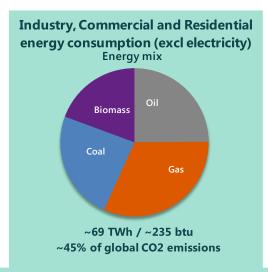
Source: IEA, Acciona

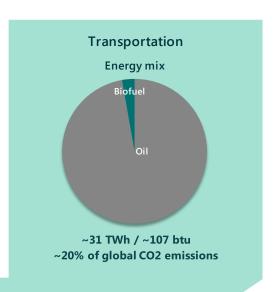


Cost competitive renewables are merging the energy silos

Growing and broadening addressable market over time







Ever more cost competitive renewables are merging the energy silos - growing and broadening addressable market over time

Source: US DOE, IEA, BP, World Energy Council, DNB estimates



Stock selection

Analysis of individual stocks

Stocks selected

-350 stocks
Regularly updated models

-3,000 stocks

- Business significantly driven by enabling better environment
- Size criteria: >USD 100m in market capitalization
- Liquidity: >USD 1m in average daily traded value

- Construct proprietary «bottom-up» model by company
- Darwinian approach
- Well-defined and proven fundamental approach to identify companies with attractive risk-reward

- Best ideas formed by proven fundamental analysis
- Construction of portfolio consisting of 25-45 best ideas
- High conviction ideas clearly over-weighted in portfolio

Integration of ESG in DNB Asset Management

Evaluation of ESG risks and opportunities is part of our DNA

Screening and research

Monitoring and active ownership

Fund specific criteria

- Business models contributing to reduce energyrelated GHG emissions
- Solution providers
- Consideration of lifecycle emissions of companies' products and services
- Positive environmental impact

Company screening

Ensure company adherence with DNB **Standard for Responsible** Investments

Post investment screening

Ongoing monitoring of companies, weekly alerts about changes in ESG scores to PMs.

Active ownership

- Proactive and reactive dialogues with companies, as necessary. Often in collaboration with PMs.
- Company voting in line with our guidelines for voting.

Research and ESG integration:

- Continuous dialogue to ensure ESG integration
- **Identification of ESG risks and opportunities**

Dedicated ESG team



.::PRIMontréalPLEDGE





















FNG Label

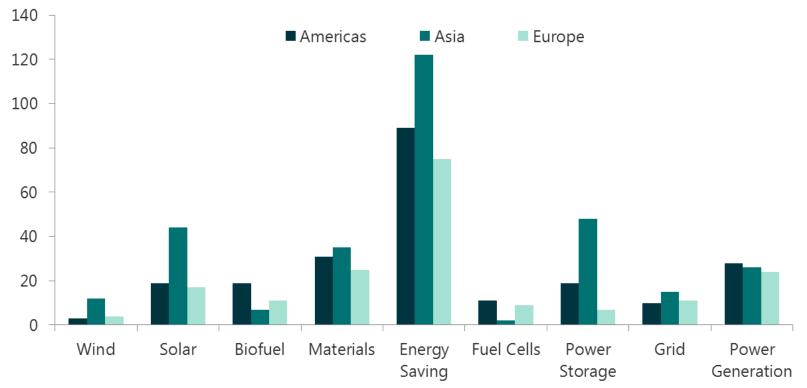
Exclusion of companies in accordance with the following criteria:

- Manufacturers that mine uranium: 5 percent turnover threshold
- Operators of nuclear power plants and manufacturers of essential components for nuclear power plants: 5 percent turnover threshold
- Coal mining companies, companies that exploit and/or concentrate oil sands & companies that use and/or produce hydraulic fracking technologies: 5 percent turnover threshold



The investment universe

Our definition of the sub-sectors in the Environmental universe



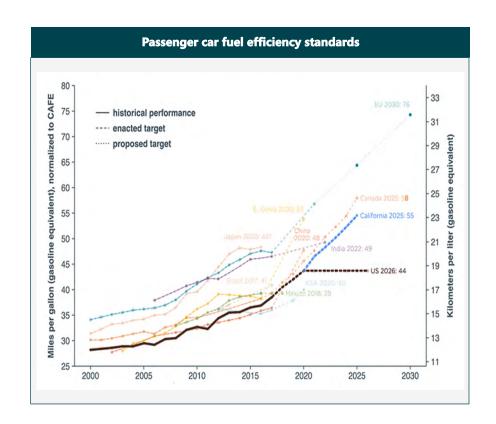
Source: DNB Asset Management



Vehicle efficiency

High growth visibility at attractive valuation

- Increasing fuel efficiency standards across the world well into the future giving high growth visibility
- ✓ Investing in supplier companies with key technologies that enable lower emissions
- ✓ OEMs de-emphasizing parts production
- Consolidated healthy industries with high entry barriers like scale, trust, technologies/know how, brands etc.
- Several markets have better outlook than market expectations, and it's a lot more than automobiles
- ✓ Valuation extremely attractive
- Cash flow to improve and drive re-valuation and/or shareholder friendly actions



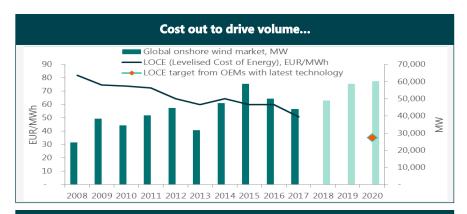
Source: International Council on Clean Transportaion (ICCT)



Wind

Consolidated industry with great growth potential

- ✓ Proven track record of cost down driven by technology innovation and supply chain optimization
- ✓ The strong cost down have made wind one of the most cost competitive sources of electricity, providing a great growth outlook. Currently only 5% of total electricity market
- Clear cyclical properties given high share of fixed cost, but strong growth in share of recurring services revenues
- Wind's cost competitiveness is moving it past unstable subsidy schemes which have exaggerated boom/bust cycles in the past
- ✓ Consolidated industry
- ✓ Cycle bottoming as volume expectations are too low



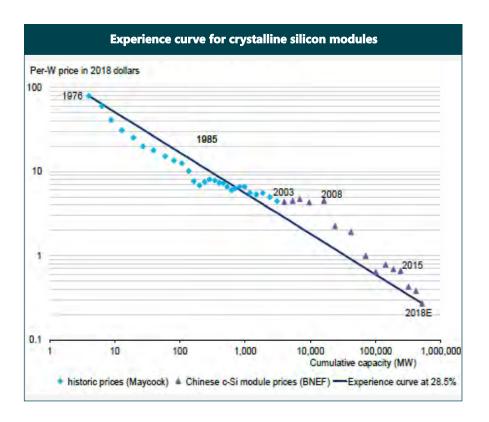


Source: BNEF, MAKE, Bloomberg

Solar

Prefer technology driven companies

- ✓ Solar is increasingly becoming price competitive in selective markets due to falling prices.
- Technology curve will continue to develop, hence prefer technology driven companies.
- Business model evolving, addition of storage, O&M creates new revenue streams.
- ✓ Contracting structure creates near to mid-term visibility.

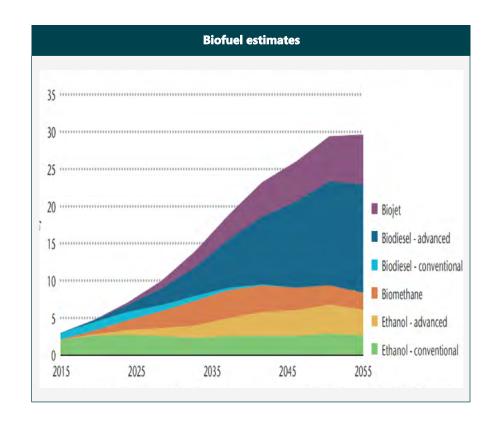


Source: Paul Maycock, BNEF

Biofuels

Competitive solution to lower carbon reduction

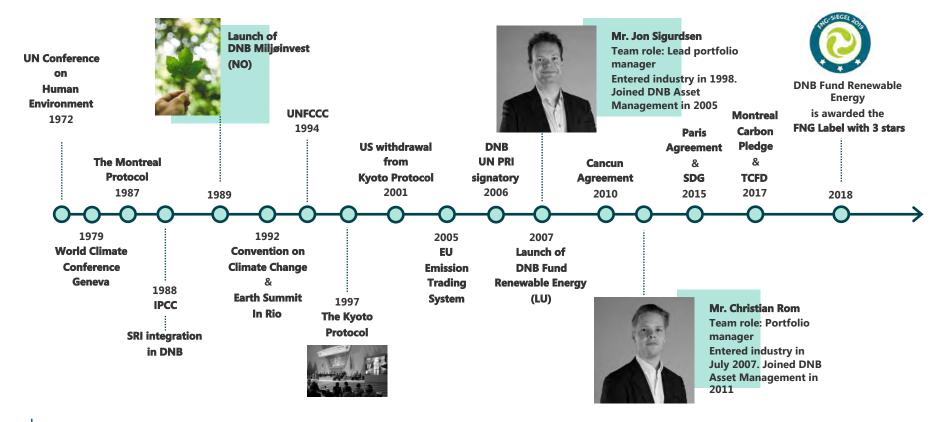
- ✓ The right biofuels saves a lot of carbon, policy environment is building
- ✓ Feedstock analysis is key both from price and environmental point of view
- ✓ US produced biofuels very competitive on price
- ✓ Large untapped markets
- **✓** Biofuels is local support/energy security
- ✓ Octane needs is growing and could give another leg for ethanol
- ✓ Lack of market focus



Source: IEA



DNB Asset Management's global environmental renewable energy investments team An experienced management team in a rapidly evolving sector



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